GNAM Investment Competition



DUTECH HOLDINGS LIMITED

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Undervalued SAFE



The Intelligent Investors



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NATIONAL UNIVERSITY OF SINGAPORE

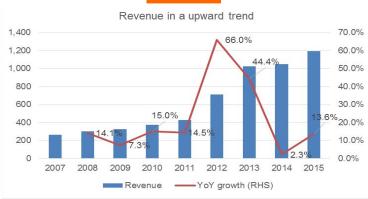
Largest Safe Manufacturer in Asia

Dutech is the largest safe manufacturer (ATM safes and commercial safes) in Asia, also designs and manufactures vending machines, provide business solutions

High security (safes) segment and business solution segment respectively took up 68.8%/31.2% of revenue in 2015

Total revenue recorded a CAGR of 20.7% since listing in year 2007

A global presence: 67% of revenue came from Europe and North America while 23% from China in 2015

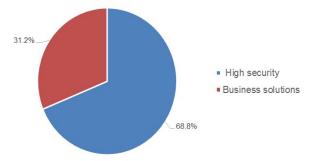


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MBA

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Conclusion

To benefit from growing ATM market and downstream merger

Low ATM penetration rate in EMEs to drive global demand (ATMs per 100 000 adults global mapping)

7.6% CAGR expected for global ATM market from 2016-2020, led by 10.6% CAGR for Asia Pacific

Geography &

Industry

Overview

Business

Overview &

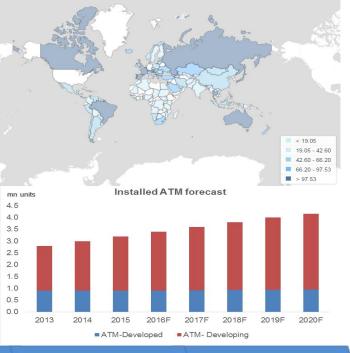
Analysis

The post-merger giant of Diebold Nixdort will focus more on software and technology, which means more outsourcing needs. Given strong partnerships with them, Dutech is likely to benefit

Competitor

Analysis

Valuation



Risk Factors



More high value-adding business with solid M&A

Dutech embarked on 3 acquisitions since year 2011

Dutech acquired 100% of Format, a high security manufacturer in German, in 2011 and leveraged on advanced technology to move up technology chain. Successfully turned Format to profit in 2014 (v.s. RMB17.2mn loss in 2012)

Acquired 90% of DTMT and 100% of Krauth, both German solution products providers, to expand into high value-adding business

Further acquisitions in the pipeline given strong cash position and company strategy

Date	Target acquired	Interest acquired	Business	Consideration	Note
Oct-11	Format	100%	Safe manufaturer	Euro 28.54mn	
Oct-14	DTMT	90%	Integrated solution of mechanical, electrical, electronics and process engineering	Rmb 7.7mn	Promise to acquire remaining 10% stake with fixed consideration of Rmb3.9mn in 2019
Jan-16	Krauth	100%	Developer and producer of auto- ticketing machines and money chargers	Euro 470k	Provide Euro 2.02mn Ioan



RMB depreciation to improve margins

RMB has depreciated 6.8% against USD YTD and has depreciated 12.0% since Sep 2014, further weakening RMB is expected by the market

Dutech is a beneficiary of weak RMB because

Geography &

Industry

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Analysis

1) Most of the company's revenue is denoted in USD

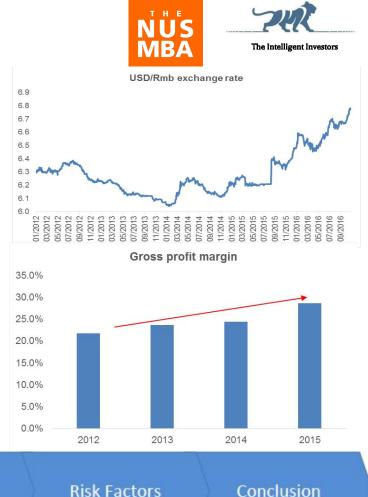
2) Weak RMB boost Dutech's exporting business

Dutech's gross profit margin improved from 21.8% in 2012 to 28.6% in 2015. We expect 29.5% for full year 2016 as it hit 29.9% in 1H16.

Competitor

Analysis

Valuation





Conclusion

Dutech with better financials but lower valuations to peers

Gunnebo, listed in Stockholm Stock Exchange, is the closest competitor

Dutech EBITDA margin for past 5 years is 14.8% on average, while Gunnebo has only 6.80%

In terms of ROE, Dutech to Gunnebo is 15.8% to 8.7% for past 5 years

Even with brilliant financial ratios, Dutech is trading at 6.0x 2017e P/E and 0.91x 2017e P/B while Gunnebo is trading at 2017e 11.9x P/E and 1.74x P/B

Dutech is trading at 50% valuations discount to its peer

Competitor

Analysis

Valuation

Geography

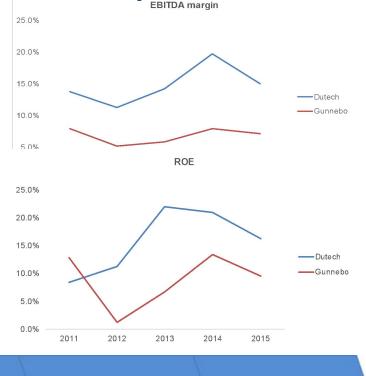
& Industry

Overview

Business

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Analysis



Risk Factors

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Trading at discount to downstream players

Downstream players are trading at average 16.8x 2017e P/E, and 3.3x P/B

Apparently Dutech is also trading at a huge discount compared with downstream peers

Name	Ticker	Current Price US\$	Mkt Cap (US\$ m)	P/E 2016	P/E 2017	P/B	ROE 2016	EV/EBITDA 2016	EV/EBITDA 2017	Dividend Yield (%) 2016
DUTECH HOLDINGS LTD	DTECH SP	0.475	123	6.23	6.03	0.91	16.3	3.6	3.2	2.10%
GUNNEBO AB	GUNN SS	4.44	339	10.2	11.9	1.7	11.0	8.0	7.5	2.70%
DIEBOLD INC	DBD US	22.25	1,672	11.8	16.4	2.51	39.2	11.4	7.8	4.40%
WINCOR NIXDORF AG	WIN GR	72.72	2,406	16.2	18.8	4.09	16.7	11.2	9.3	3.10%
NCR CORPORATION	NCR US	30.41	3,765	9.4	10.3	7.09	19.4	7.4	7.2	n/a
GLORY LTD	6457 JT	32.98	2,264	16.3	21.1	1.77	7.6	6.6	6.2	2.00%
AMADA HOLDINGS CO LTD	6113 JT	11	4,158	17.2	17.7	1.29	n/a	7.8	7.6	3.10%
SCIENTIFIC GAMES CORP-A	SGMS US	13.05	1,142	n/a	n/a	n/a	n/a	8.3	7.9	n/a
Downstream players' average				14.2	16.8	3.3	20.7	8.8	7.7	3.20%
Simple average (excl. Dutech)				13.5	16	3.1	18.8	8.7	7.6	3.10%





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Earnings forecast and DCF

Overall assumption:

1) no M&A

2) high security segment to grow 5.5% p.a.

3) business solution organic growth is 10% p.a.

Top-line record 8.3% CAGR from 2016-2019

Gross profit margin to be 29.5% in 2016 and 29.2% on wards

Net profit to hit a CAGR of 7.1% during 2016/19

WACC of 11.6%

With 25% liquidity discount

We derive DCF result to be SGD0.72/sh, 51% upside

RMB mn	2016E	2017E	2018E	2019E	2020E			
EBIT after tax	135,27	140,42	149,12	158,28	159,86			
YoY growth	13,9%	3,8%	6,2%	6,1%	1,0%			
D&A	27,94	30,66	33,38	36,11	36,11			
Working capital change	(32,07)	(5,92)	(16,06)	(18,10)	(15,00)			
Capex	(38,00)	(38,00)	(38,00)	(38,00)	(38,00)			
FCFF	93,15	127,15	128,45	138,28	142,97			
PV of terminal value	1 077,35							
PV of total FCFF value	1 337,90							
Net debt	(349,85)	Risk premium			2,66%			
					11,29%			
Enterprise value (RMB)	1 687,75	Beta			0,86			
No. of shares outstanding (mn)	356,54	Dela			0,00			
Price per share (RMB)	4,73	Cost of	Deht		6,0%			
Exchange rate	4,90							
Price per share (SGD)	0,97	Cost of			12,4%			
		Capital	structure		9,5%			
Liquidity discount	25,0%							
Fair value/sh (SGD)	0,72	-			44 00/			
Price now (SGD)	0,48	WACC			11,6%			
Upside potential	50,9%	Termin	al Growth		1%			
side								

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Business Overview &	Geography & Industry	Competitor Analysis	Valuation	Risk Factors	Conclusion
Analysis	Overview				



Risks

Not Immune to Rising Steel Prices

A sharp rise in steel prices will negatively affect its operating profits.

Customer Concentration Risk

Diebold, Wincor Nixdorf and Liberty account for almost 35% of Dutech's revenue. If any sales are lost to another supplier, Dutech's earnings will be greatly impaired.

Rise of Digital Payments

With the convenience of paying with your mobile phone, the needs of paying by cash is decreasing which may reduce the demand of cash handling machines.

Currency risk

There are uncertainties on RMB and USD

Business	Geography &	Competitor			
Overview &	Industry	Analysis	Valuation	Risk Factors	Conclusion
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BUY with TP of SGD0.72/sh, 51% upside Undervalued SAFE

Target price is derived by DCF

We believe the company's fundamentals are sound as

- 1) stable growth from safe manufacturing business
- 2) high value-adding business to rejuvenate business model
- 3) potential acquisition underway

We believe the company is apparently undervalued based on

1) Trading at 50% valuation discount to peers though with better financial ratios

2) Trading at huge discount to downstream players

3) Worst scenario with WACC of 13.4%, terminal growth of -3% and liquidity discount of 25%, the result still represent 12% upside

Sensitivity Analysis										
		WACC								
	0,72	9,8 %	10,4%	11,0%	11,6%	12,2%	12,8%	13,4%		
	-3%	0,64	0,62	0,60	0,58	0,57	0,55	0,54		
	-2%	0,68	0,66	0,63	0,61	0,59	0,58	0,56		
Terminal	-1%	0,73	0,70	0,67	0,64	0,62	0,60	0,58		
growth	0%	0,78	0,74	0,71	0,68	0,66	0,63	0,61		
	1%	0,84	0,80	0,76	0,73	0,70	0,67	0,64		
	2%	0,92	0,87	0,82	0,78	0,74	0,71	0,68		
	3%	1,03	0,96	0,90	0,85	0,80	0,76	0,73		

BUY DTECH SP

Current Price: SGD \$0.48 Price Target: SGD \$0.72 Price Target Potential: 51% Price Target Period: 1 Year

